The North Carolina Biotechnology Center

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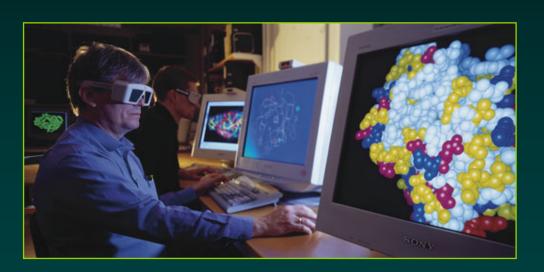
North Carolina Biotechnology Center

- A private, non-profit corporation
- Established by the State in 1984
- \$17.6 million budget
- 72-member staff
- HQ: RTP, NC
- Five regional offices:
 - Asheville
 - Charlotte
 - Greenville
 - Wilmington
 - Winston-Salem



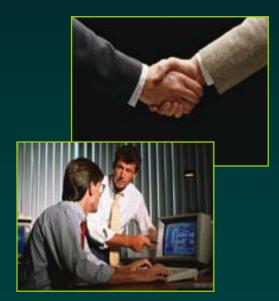
Mission

To provide long-term economic and societal benefits to North Carolina by supporting biotechnology research, business and education statewide



Operating Philosophies

- Remain non-partisan
- Do not conduct laboratory research
- Enhance instead of duplicate
- Leverage resources
- Partner with others



Leveraging Resources

Through Partnerships

- NC agencies
- National agencies
- Industry
- Policy makers

- Investors
- International partners
- Universities & TTOs
- Community colleges

Business Resources

Funding Programs

Loans to support NC biotechnology companies

NC Life Science Business Development Initiative

Facilitate potential partnering opportunities between
NC life science companies and larger companies

Networking Events & Education Programs

Biotech Forums, Biotech Day

Informational Resources

- Library "business of biotechnology"
- Wet Lab Space Availability webpage
- BioSciNC Web-based company & services directory

Biotechnology Center Loan Programs

- "Build a bridge" to a company's next important technical or commercial milestone
 - Not in the business of "building piers"
- Dovetail with other financial resources available to earlystage companies (e.g., SBIR grants, angel & venture investment)
- Support company...
 - Inception
 - Research
 - Growth

Inception-stage Programs

Business Development Loan (BDL)

- \$25K to fund early stage business activities
 - Incorporation, market research, patent search, business plan development, etc.
- Loan must be matched by the company

Business Acceleration & Technology Out-licensing Network (BATON)

- Partner with TTOs to commercialize university technologies
- Contributed stakeholder services ("it takes a village"):
 - Accounting, banking, business mentoring, legal, market research, BusDev, product development and regulatory planning, grants writing, etc.
 - *Pro bono,* discounted or deferred compensation, work for equity, *etc*.
- TEAM Loan: \$50K to stimulate & leverage stakeholder contributions
- Identify and recruit an entrepreneur/CEO to take the opportunity forward

Research Loans

SBIR Bridge Loan

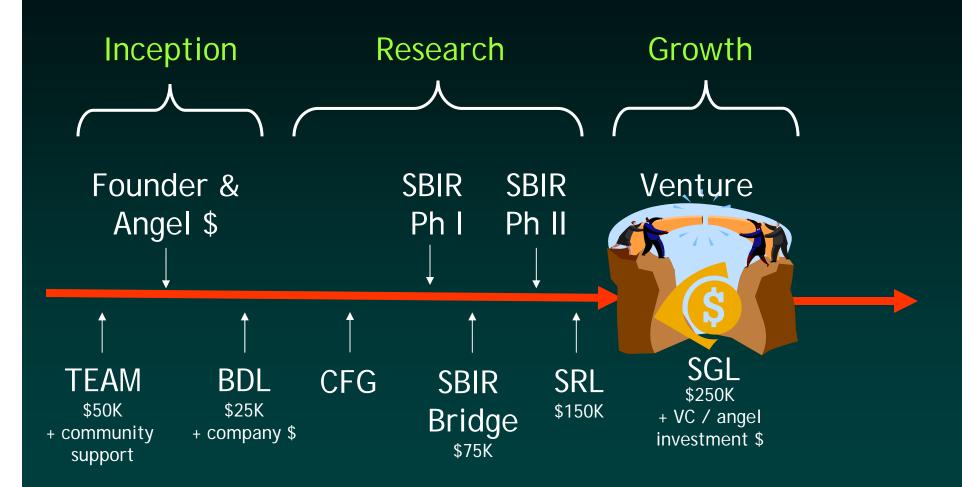
- \$75K to support company research between SBIR Phase 1 and Phase 2 grant cycles
- Maintain technology development momentum during gap

Small Business Research Loan (SRL)

- \$150K to support product development research leading to a clear value "inflection point" for the technology
- Often POC, technology validation, preclinical development
- Business plan required
- Subject to external due diligence

NOTE: The State of North Carolina provides matching funds to recipients of Federal Phase I SBIR/STTR grants

Staging of Biotechnology Center Loan Programs



Corporate Development

Strategic Growth Loan (SGL)

- \$250,000 loan
- Leverages a matching investment from either an angel network or a venture fund
- Assumes the company has achieved a commercially important POC, (e.g., through SRL, SBIR grant)
- Provides a significant level of funding that will help the company reach a meaningful, fundable event
- For company growth, not restricted to research
- Not for "bricks and mortar" or "C-level" employee salaries / benefits

Loan Terms

Loans are tranched:

- 50% upon signing
- 40% upon mid-point report
- 10% upon final report

Unsecured

5 - year balloon payment

1 percentage point above prime

For loans of \$75,000 or above, we take 25% of the loan amount in warrant coverage

Success measures

Since inception:

- * ~\$17 million*
- 112 companies*
- \$1.6 billion in follow-on funding
- * As of 3/4/08
- * Prior to 1989 the Center awarded grants to companies, after 1989 only loans provided to companies

Collaborative Funding Grant (CFG)

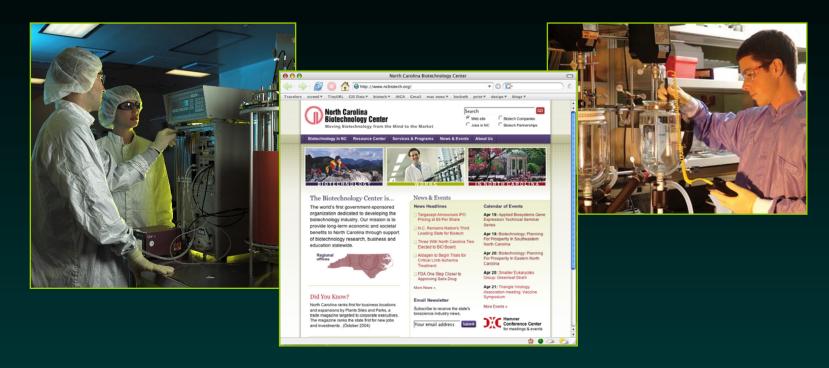
Supports a postdoctoral fellow performing a research project in a university research laboratory on behalf of a company sponsor.

4-way partnership:

- Biotechnology Center
- Kenan Institute

- University
- Company Partner

Company Size (# of employees)	Company Contribution	Biotech Center and Kenan	University In-Kind Contribution
1-10	\$10,000	\$50,000	\$20,000
101 +	\$20,000	\$40,000	\$20,000



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